					DoD Manuf	acturing Readiness Lev	vels (MRLs)				
Acquis	ition Phase	Pre Ma	Pre Materiel Solution Analysis (Pre MSA)			Materiel Solution Analysis (MSA) Technology Maturation & Risk Reduction (TMRR)			Development (EMD)	Low-Rate Initial Production (LRIP)	Full-Rate Production (FRP)
Technie	cal Reviews				ASR	A SRR/SFR	PDR 🔒	CDR	PRR/SVR		
Thread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MRL 5	MRL 6	MRL 7	MRL 8	MRL 9	MRL 10
igy and Industrial Base	Technology Maturity A.1 - Industrial Base	1.	L Should be assessed at TRL 2.	Potential sources identified to address technology needs. Understand state of the art.	4. Industrial base capabilities surveyed and known	5. Industrial base capabilities assessment initiated to identify potential manufacturing sources. Sole/single/ foreign source vendors & vendors of technology with potential obsolescence issues have been identified and planning has begun to minimize risks.	Should be assessed at TRL 6. Industrial base capabilities assessment for MS B has been completed. Industrial capability in place to support mfg of development items. Plans to minimize sole/ foreign sources & obsolescence issues complete. Need for sole/single/foreign sources justified. Potential other sources identified.	7 Industrial capability to support production analyzed. Sole/single/foreign sources stability and obsolescence	7 or TRL 8. Industrial base capability assessment for MS C completed. Industrial capability is in place to support LRIP. Sources are available, multi-sourcing where cost-effective or necessary to mitigate risk.	8 or TRL 9. Industrial capability assessment for Full-Rate Production (FRP) has been completed and capability is in place to support start of FRP.	Should be assessed at TRL 9. Industrial capability supports Full-Rate Production (FRP) and is assessed to support modifications, upgrades, surge and other potential manufacturing requirements.
A- Technology	A.2 - Manufacturing Technology Development		New manufacturing concepts and potential solutions identified.	Manufacturing technology concepts identified through experiments/models.	Manufacturing Science & Advanced Manufacturing Technology requirements identified	Required manufacturing technology development efforts initiated.	Manufacturing technology efforts continuing. Required manufacturing technology development solutions demonstrated in a production relevant environment.	Manufacturing technology efforts continuing. Required manufacturing technology development solutions demonstrated in a production representative environment.	Primary manufacturing technology efforts concluding. Improvement efforts continuing. Required manufacturing technology solutions validated on a pilot line.	Manufacturing technology process improvement efforts initiated for FRP.	Manufacturing technology continuous process improvements ongoing.
uĝ	B.1 - Producibility Program			Relevant materials/processes evaluated for manufacturability using experiments/models.	Initial producibility and manufacturability assessment of preferred systems concepts completed. Results considered in selection of preferred design concepts and reflected in Acquisition Strategy key components/ technologies.	Producibility and manufacturability assessments of key technologies and components initiated. Ongoing design trades consider manufacturing processes and industrial base capability constraints. Manufacturing processes assessed for capability to test and verify in production. Manufacturing processes assessed for influence on Operations & Support (O&S).	plans, and planning for EMD or technology insertion programs. Preliminary design	Detailed producibility trade studies using knowledge of key design characteristics and related manufacturing process capability completed. Producibility enhancement efforts (i.e. DFM,DFA, etc.) ongoing for optimized integrated system. Manufacturing processes re-assessed as needed for capability to be tested and verified. Manufacturing processes re-assessed as needed for potential influence on O & S.	Producibility improvements implemented on system. Known producibility risks and issues managed for LRIP.	Prior producibility improvements analyzed for effectiveness during LRIP. Producibility issues and risks discovered in LRIP managed for FRP.	Design producibility improvements demonstrated in FRP. Process producibility improvements ongoing. All modifications, upgrades, Diminishing Mfg Sources & Material Shortages (DMSMS) and other changes assessed for producibility.
B - Design	B.2 - Design Maturity	Manufacturing research opportunities identified.	Applications defined. Broad performance goals identified that may drive manufacturing options.	Top level performance requirements defined. Trade-offs in design options assessed based on experiments. Product lifecycle and technical requirements evaluated.	SEP and Test and Evaluation Strategy recognize the need for the establishment/validation of manufacturing capability & management of mfg risk for the product lifecycle. Initial potential Performance Parameters (KPPs) identified for preferred systems concept. System characteristics and measures to support required capabilities identified. Form, fit, and function constraints, and manufacturing capabilities, identified for preferred systems concepts.	Lower level performance requirements sufficient to proceed to preliminary design. All enabling/critical technologies and components identified and the product lifecycle considered. Evaluation of the design for Key Characteristics (KC) initiated. Product data required for prototype component manufacturing released.	System allocated baseline established. Product requirements and features are well enough defined to support preliminary design review. Product data essential for subsystem/system prototyping has been released and all enabling/critical components have been prototyped. Preliminary KCs have been identified and mitigation plans in development.	Design Review (CDR) even though design change traffic may be significant. All product data essential for component manufacturing released. Potential KC risks and issues identified with	Detailed design of product features and interfaces completed. All product data essential for system manufacturing released. Design change traffic does not significantly impact LRIP. Key Characteristics (KCs) are attainable based upon pilot line demonstrations.	Major product design features and configuration are stable. System design has been validated through operational testing of LRIP items. Physical Configuration Audit (PCA) or equivalent complete as necessary. Design change traffic is limited. All KCs are controlled in LRIP to appropriate quality levels.	Product design is stable. Design changes are few and generally limited to those required for continuous improvement or in reaction to obsolescence. All KCs are controlled in FRP to appropriate quality levels.

Acquisition Phase		Pre Materiel Solution Analysis (Pre MSA)			DoD Manufacturing Readiness Levels (MRLs) Materiel Solution Technology Maturation & Risk Reduction (TMRR)			Engineering &	Mfg Development (EMD)	Low-Rate Initial	Full-Rate Production
		Pre materier Solution Analysis (Pre MSA)			Analysis (MSA)					Production (LRIP)	(FRP)
Technic	cal Reviews				ASR	A SRR/SFR	PDR	CDR	PRR/SVR		
hread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MRL 5	MRL 6	MRL 7	MRL 8	MRL 9	MRL 10
	C.1 - Production Cost Knowledge (Cost modeling)		Cost model approach defined.	Initial cost targets and risks identified. High level process chart model developed. Technology cost models developed for new process steps and materials based on experiments.	Manufacturing, material and special requirement cost drivers identified. Detailed process chart cost models driven by process variables. Cost driver uncertainty quantified.	Prototype components produced in a production relevant environment, or simulations drive end-to- end cost models. Cost model includes materials, labor, equipment, tooling /STE/SIE, WIP, setup, yield /scrap/rework, capability/	Cost model updated with design requirements, material specifications, tolerances, integrated master schedule, results of system/subsystem simulations and production relevant prototype demonstrations.	Cost model updated with the results of systems/sub- systems produced in a production representative environment, production plant layout and design and obsolescence solutions.	Cost models updated with results of pilot line build.	FRP cost model updated with result of LRIP build.	Cost model validated against actual FRP cost.
C - Cost & Funding	C.2 - Cost Analysis	Identify any manufacturing cost implications.	Cost elements identified.	Sensitivity analysis conducted to define cost drivers and production development strategy (i.e. lab to pilot to factory).	Producibility cost risks and issues assessed. Initial cost models support Analysis of Alternatives (AoA) and Alternative Systems Review (ASR).	canacity constraints Costs analyzed using prototype component actuals to ensure target costs are achievable. Decisions regarding design choices, make/ buy, capacity, process capability, sources, quality, key characteristics (KCs), yield/rate, and variability influenced by cost models.	Costs analyzed using prototype system/sub- system actuals to ensure target costs are achievable. Cost targets allocated to sub-systems. Cost reduction and avoidance strategies developed. Manufacturing cost drivers for "Should- Cost" models provided.	Mg costs rolled up to system/sub-system level and tracked to targets. Detailed trade studies & engineering change requests supported by cost estimates. Cost reduction and avoidance strategies underway. Manufacturing cost drivers for "Should-Cost" models updated.		LRIP cost goals met and learning curve analyzed with actual data. Cost reduction initiatives ongoing. Touch labor efficiency analyzed to meet production rates and elements of inefficiency are identified with plans in place for reduction.	FRP cost goals met. Co reduction initiatives ongoing.
	C.3 - Manufacturing Investment Budget	Potential investments identified.	Program/projects have reasonable budget estimates for reaching MRL 3 through experiment.	Program/projects have reasonable budget estimates for reaching MRL 4 by MS A.	Mfg technology initiatives identified to reduce costs. Program has reasonable budget estimate for reaching MRL 6 by MS B. Estimate includes capital investment for production relevant equipment. All outstanding MRL 4 risks and issues understood with approved mitigation plans in place	Program has updated budget estimate for reaching MRL 6 by MS B. All outstanding MRL 5 risks and issues understood with approved mitigation plans in place.	Program has reasonable budget estimate for reaching MRL 8 by MS C. Estimate includes capital investment for production- representative equipment by CDR and pilot line equipment by MS C. All outstanding MRL 6 risks and issues understood with approved mitigation plans in place		t Program has reasonable budget estimate for reaching MRL 9 by the FRP decision point. Estimate includes investment for LRIP and FRP. All outstanding MRL 8 risks and issues understood with approved mitigation plans in place.	Program has reasonable budget estimate for FRP. All outstanding MRL 9 risks and issues understood with approved mitigation plans in place.	Production budgets sufficient for production a required rates and schedule to support fund program.
-systems)	D.1 - Maturity	Material properties identified for research.	Material properties and characteristics predicted.	Material properties validated and assessed for basic manufacturability using experiments.	Projected materials produced in a laboratory environment.	Materials manufactured or produced in a prototype environment (may be in a similar application/ program). Maturation efforts in place to address new material production risks for technology demo.	Material maturity verified through technology demonstration articles. Preliminary material specifications in place. Material properties adequately characterized.	Material maturity sufficient for pilot line build. Material specifications approved.	Materials proven and validated during EMD as adequate to support LRIP. Material specification stable.	Materials controlled to specification in LRIP. Materials proven and validated as adequate to support FRP.	Materials controlled to specification in FRP.
assemblies and Sut	D.2 - Availability		Material availability assessed.	Material scale-up issues identified.	Projected lead times identified for all difficult-to- obtain, difficult-to-process, or hazardous materials. Quantities and lead times estimated.	Availability risks and issues addressed for prototype build. Significant material risks identified for all materials. Planning has	Availability risks and issues addressed to meet EMD build. Long-lead items identified. Components assessed for future DMSMS risk.	Availability risks and issues addressed to meet LRIP builds. Long lead procurement identified and mitigated. DMSMS mitigatior strategies for components in place.	Availability risks and issues pose no significant risk for LRIP. Long-lead procurement initiated for LRIP. Availability issues addressed to meet FRP builds.	Long-lead procurement initiated for FRP. Availability risks and issues managed for FRP.	All material availability r and issues managed.
/laterials, Components, Sub	D.3 - Supply Chain Management			Initial assessment of potential supply chain capability.	Survey for potential supply chain sources completed.	Potential supply chain sources identified and evaluated as able to support prototype build.	Lifecycle Supply Chain requirements updated. Critical suppliers list updated. Supply chain plans in place (e.g. teaming agreements, etc.) supporting an EMD contract award.	Assessment of critical first tier supply chain completed (i.e., capability, capacity, etc.).	Assessment of critical second and lower tier supply chain completed. Robust requirements flow down processes in place and verified. Supplier compliance with program requirements and changes validated. Plan for predictive indicators for use in production updated. Supply chain adequate to support LRIP.	Long term agreements in place where practical. Prime's supplier management metrics (including thresholds and goals) in place and used to manage risks. Predictive indicators to manage suppliers in place. Supply chain is stable/adequate for FRP.	
D - Materials (Raw N	D.4 - Special Handling (i.e. Government Furnished Property, shelf life, security, hazardous materials, storage environ-ment, etc.)		Initial evaluation of potential regulatory requirements and special handling concerns.	ESH compliance risk identified. List of hazardous materials identified and alternatives evaluated. Special handling procedures applied in the lab. Special handling concerns assessed.	ESH compliance risk mitigated lab environment. List of hazardous materials updated and alternatives assessed. Special handling procedures applied and disposal procedures evaluated. Special handling requirements identified and analyzed.	production relevant	ESH requirements addressed & documented. Special handling proce- dures demo'd in production relevant environment. Plans for special handling require- ment gaps, risks, and issues complete. Mfg assessed for material storage and waste handling risks.	in PSE. Special handling procedures developed and annotated on work	ESH compliance demonstrated in pilot line production. Special handling procedures applied in pilot line environment and demo'd in EMD or technology insertion programs. Special handling risks and issues managed for LRIP. All work instructions contain special handling provisions as required. Hazardous material storage and disposal plan evaluated and in place for LRIP.	ESH compliance demonstrated in LRIP. Specia handling, and hazardous material storage and disposal procedures demonstrated in LRIP environment. Special handling, and hazardous material storage and disposal risks and issues managed for FRP.	ESH compliance demonstrated in FRP. Special handling and hazardous material stora and disposal procedures effectively implemented FRP.

					DoD Manuf	acturing Readiness Lev	rels (MRLs)				
-	sition Phase	Pre	Pre Materiel Solution Analysis (Pre MSA)			Materiel Solution Analysis (MSA) Technology Maturation & Risk Reduction (TMRR)			Development (EMD)	Low-Rate Initial Production (LRIP)	Full-Rate Production (FRP)
	cal Reviews				ASR	A SRR/SFR		CDR	PRR/SVR		RP
Thread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MRL 5	MRL 6	MRL 7	MRL 8	MRL 9	MRL 10
	E.1 - Modeling & Simulation (Product & Process)		Initial models developed, if applicable.	Identification of proposed manufacturing concepts or producibility needs based on high-level process flow chart models.	Production modeling & simulation approaches for process or product are identified.	Initial modeling & simulation (product or process) developed at the component level and used to determine constraints.	Initial modeling & simulation developed at the sub-system or system level, and used to determine system constraints.	Modeling & simulation used to determine system constraints and identify improvement opportunities.	Modeling & simulation verified by pilot line build. Results used to improve process and determine that LRIP requirements can be met.	Modeling & simulation verified by LRIP build, assists in management of LRIP, and determines that FRP requirements can be met.	Modeling & simulation verified by FRP build. Production simulation models used as a tool to assist in management of FRP.
Process Capability & Control	E.2 - Manufacturing Process Maturity		Identification of material and/or process approaches.	Document high level manufacturing processes. Critical manufacturing processes identified through experimentation.	Survey to determine the current state of critical processes completed.	Process Maturity assessed on similar processes in production. Process capability requirements identified for pilot line, LRIF and FRP.	Manufacturing processes demo'd in production relevant environment. Collection or estimation of process capability data from prototype build and refinement of process capability requirements initiated.	Manufacturing processes demonstrated in a production representative environment. Collection and/or estimation of process capability data and refinement of process capability requirements ongoing.	Manufacturing processes for LRIP verified on a pilot line. Process Capability data from pilot line meets target. Process capability requirements for LRIP and FRP refined based upon pilot line data.	Manufacturing processes are stable, adequately controlled, capable, and have achieved program LRIP objectives. Variability experiments conducted to show FRP impact and potential for continuous improvement.	Manufacturing processes are stable, adequately controlled, capable, and have achieved program FRP objectives.
Ртс	E.3 - Process Yields and Rates			Initial estimates of yields and rates based on experiments or state of the art.	Yield and rate assessments on proposed/similar processes complete and applied within Analysis of Alternatives (AoA).	Target yields and rates established for pilot line, LRIP, and FRP. Yield and rate issues identified. Improvement plans developed/initiated.	Yields and rates from production relevant environment evaluated against targets and the results feed improvement plan.	Yields and rates from production representative environment evaluated agains pilot line targets and the results feed improvement plans.	Pilot line targets achieved. Yields and rates required to begin LRIP refined using pilot line results. Improvement plans ongoing and updated.	LRIP yield and rate targets achieved. Yields and rates required to begin FRP refined using LRIP results. Yield improvements ongoing.	
	F.1 - Quality Management				Quality strategy identified as part of the Acquisition Strategy (AS) and included in Systems Engineering Plan (SEP).	Quality strategy updated to reflect Key Characteristic (KC) identification activities.	Initial Quality Plan and Quality Management System (QMS) is in place. Quality risks and metrics have been identified and improvement plans initiated.	Quality targets established. Quality Management System (QMS) elements (i.e., control of nonconforming material, corrective action, etc.) meet requirements of appropriate industry standards. Program- specific Quality Program Plan being developed.	Program-specific Quality Program Plan established. Program Quality Manager assigned. Quality targets assessed against pilot line, results feed continuous quality improvements.	Quality targets verified on LRIP line. Continuous quality improvement on- going. Management review of Quality measures conducted on regular basis and appropriate actions taken.	Quality targets verified on FRP line. Continuous quality improvement on- going. Statistical controls applied where appropriate.
Quality Management	F.2 - Product Quality				Product inspection and acceptance testing strategy identified as part of the Acquisition Strategy (AS) and included in Systems Engineering Plan (SEP).	Roles and responsibilities identified for acceptance test procedures, in-process and final inspections, and statistical process controls for prototype units.	Key Characteristic (KC) management approach defined. Initial requirements identified for acceptance test procedures and in-process and final inspection requirements for EMD units. Appropriate inspection and acceptance test procedures identified for prototype units.	Control plans completed for	Key Characteristics (KCs) managed. Measurement procedures and controls in place (e.g. SPC, FRACAS, audits, customer satisfaction, etc.). Pilot line data meets capability requirements for all Key Characteristics. Test and linspection plans complete and validated for production units.	Data from LRIP demonstrates production processes for all Key Characteristics and other manufacturing processes critical to quality, are capable and under control for FRP.	Key Characteristics (KCs) controlled at rate. Results achieve targeted statistical level on all KCs. Results reflect continuous improvement.
л 7 7 - ш	F.3 - Supplier Quality Management				Potential supplier base quality capabilities and risks identified, including subtier supplier quality management.	Supply base quality capabilities and risks identified, including subtier supplier quality management.	Supply base quality improvement initiatives identified addressing supplier Quality Management System (QMS) shortfalls, including subtier supplier quality management.	Key supplier Quality Management Systems (QMSs) meet appropriate industry standards. Supplier quality data from production representative units collected and analyzed. Strategy for audits of critical supplier processes outlined.	Supplier program-specific Quality Management Systems (QMSs) are adequate. Supplier products qualification testing and first article inspection completed. Acceptance testing of supplier products is adequate to begin LRIP. Plan for subcontractor process audits in place and implemented by prime contractor.	Supplier quality management of Key Characteristics (KCs) and other critical manufacturing processes demonstrates capability and control for FRP. Acceptance testing of supplier products reflects control of quality adequate to begin FRP. Subcontractor quality audits performed as necessary to ensure subcontractor specification compliance.	control of critical manufacturing processes, including quality management down to

					DoD Manufa	cturing Readiness Leve	els (MRLs)				
Acquis	ition Phase	Pre Ma	Pre Materiel Solution Analysis (Pre MSA)			Materiel Solution Analysis (MSA) Technology Maturation & Risk Reduction (TMRR)			Development (EMD)	Low-Rate Initial Production (LRIP)	Full-Rate Production (FRP)
Technie	cal Reviews				ASR	A SRR/SFR	PDR	B CDR	PRR/SVR	C PCA	FRP
Thread	Sub-Thread	MRL 1	MRL 2	MRL 3	MRL 4	MRL 5	MRL 6	MRL 7	MRL 8	MRL 9	MRL 10
G - Mfg Personnel	G.1 - Mfg Personnel			New manufacturing skills identified.	Mfg skill sets identified and production workforce requirements (technical and operational) evaluated as part of AoA. Availability of process development workforce for the Technology Maturation & Risk Reduction (TMRR) Phase determined.	Skill sets identified and plans developed to meet prototype and production needs. Special skills certification and training requirements established.	Mfg workforce skills available for production in a relevant environment. Resources (quantities and skill sets) identified and initial plans developed to achieve requirements for pilot line and production.	Manufacturing workforce resource requirements identified and plans developed to achieve pilot line requirements. Plans to achieve LRIP workforce requirements updated. Pilot line workforce trained in production represent environment.	Manufacturing workforce resource requirements identified and plans developed to achieve LRIP requirements. LRIP personnel trained on pilot line where possible. Plans to achieve FRP workforce requirements initiated based on pilot line.	LRIP personnel requirements met. Plan to achieve FRP workforce requirements implemented.	FRP personnel requirements met. Production workforce skill sets maintained in spite of workforce attrition.
Facilities	H.1 - Tooling / Special Test and Inspection Equipment (STE/SIE)				Tooling/Special Test Equipment (STE)/Special Inspection Equipment (SIE) requirements are considered as part of AoA.	Tooling and STE/SIE requirements identified with supporting rationale and schedule.	Prototype tooling and STE/SIE concepts demonstrated in production relevant environment. Requirements development efforts for production tooling and STE/SIE complete.	initiated with STE/SIE	Tooling, test and inspection equipment proven on pilot line and additional requirements identified for LRIP. STE/SIE validated as part of pilot line validation IAW validation plan. Manufacturing equipment maintenance demonstrated on pilot line.	All tooling, test and inspection equipment proven in LRIP and additional requirements identified for FRP. Manufacturing equipment maintenance schedule demonstrated. STE/SIE validation maintained as necessary.	Proven tooling, test and inspection equipment in place to support maximum FRP. Planned equipment maintenance schedule achieved. STE/SIE validation maintained as necessary.
H - Fac	H.2 - Facilities			Specialized facility requirements/needs identified.	Availability of mfg facilities for prototype development and production evaluated as part of AoA. Human factors & ergonomics and safety requirements for manufacturing (personnel, processes & equipment) identified.	Manufacturing facilities identified and plans developed to produce prototypes. Human factors & ergonomics and safety requirements for manufacturing (personnel, processes & equipment) assessed.	Manufacturing facilities identified and plans developed to produce pilot line build. Human factors & ergonomics and safety requirements for mfg (personnel, processes & equipment) verified in a production relevant environment.	Manufacturing facilities identified and plans developed to produce LRIP build. Human factors & ergonomics and safety practices for mfg (personnel, processes & equipment) validated in a production representative environment.	Pilot line facilities demo'd. Mfg facilities adequate to begin LRIP. Plans in place to support transition to FRP. Workplace safety is adequate. Human factors & ergonomics and safety practices for mfg (personnel, processes & equipment) demonstrated on a pilot line.	Manufacturing facilities in place and demonstrated in LRIP. Capacity plans adequate to support FRP. Human factors & ergonomics and safety practices for manufacturing (personnel, processes & equipment) demonstrated in LRIP.	Production facilities in place and capacity demonstrated to meet maximum FRP requirements. Human factors & ergonomics and safety requirements for manufacturing (personnel, processes & equipment) demonstrated in FRP.
Management	I.1 - Mfg Planning & Scheduling				Manufacturing strategy developed and integrated with Acquisition Strategy (AS). Prototype schedule risk mitigation efforts incorporated into Acquisition Strategy (AS).	Manufacturing strategy refined based upon preferred concept. Prototype schedule risk mitigation efforts initiated.	Initial manufacturing approach developed. All system design related mfg events included in Integrated Master Plan/Schedule (IMP/IMS). Manufacturing risk, and issue mitigation approach for pilot line and/or technology insertion programs defined.	Initial Manufacturing Plan developed and included in IMP/IMS. Manufacturing risks and issues integrated into mitigation plans. Initial work instructions developed. Effective production control system in place to support pilot line.	Manufacturing Plan updated for LRIP. All manufacturing risks and issues identified and assessed with approved mitigation plans in place. Work instructions finalized. Effective production control system in place to support LRIP.	Manufacturing plan updated for FRP. All manufacturing risks and issues managed. Effective production control system in place to support FRP.	All manufacturing risks and issues managed.
I - Mfg n	I.2 - Materials Planning				Technology development article component list developed with associated lead-time estimates.	Make/buy evaluations initiated and include production considerations for pilot line, LRIP, and FRP needs. Lead times and other materials risks and issues identified.	Most material make/buy decisions complete, material risks and issues identified, and mitigation plans developed. Bill of Materials (BOM) initiated.	Make/Buy decisions and BOM complete for pilot line build. Material planning systems in place for pilot line build.	Make/Buy decisions and BOM complete to support LRIP. Material planning systems proven on pilot line for LRIP build.	Make/Buy decisions and BOM complete to support FRP. Material planning systems proven in LRIP and sufficient for FRP.	Material planning systems validated on FRP build.